

Committees: Finance Committee	Dates: 31 January 2017
Subject: Proposed 2017/18 Revenue Budgets for Operational Services	Public
Report of: The Chamberlain	For Decision
Report Author: John James, Interim Deputy Financial Services Director	

Summary

1. This report seeks approval to the proposed revenue budget for 2017/18 in relation to the operational services directly overseen by your Committee. The overall budget is summarised in the following table and takes account of the third tranche of savings/increased incomes required for the Service Based Review.

Budget Summary	Original Budget 2016/17 £'000	Latest Budget 2016/17 £'000	Proposed Budget 2017/18 £'000	Movement (Latest 2016/17 to Proposed 2017/18) £'000
Expenditure	70,454	72,081	74,738	2,657
Income	(15,373)	(15,276)	(15,432)	(156)
Total Net Expenditure	55,081	56,805	59,306	2,501

2. Overall, the 2016/17 latest budget totals £56.805m, an increase of £1.724m (3%) compared with the original budget for 2016/17. The main reason for this increase is the approval of an additional £1.896m for the IT Division to meet the increasing costs of the Agilisys contract, to help stabilise the IT function and to renew ageing infrastructure.
3. The 2017/18 proposed budget totals £59.306m, an increase of £2.501m (5%) compared with the latest budget for 2016/17. The main reasons for this increase are:
 - increased repairs, maintenance and improvements in the Cyclical Works Programme totalling £2.829m;
 - an increase of £0.804m to the IT Division budget, representing the full-year effect of the 2016/17 uplift of £1.896m (noted at paragraph 2 above), making a full-year uplift of £2.7m; and
 - increased capital charges in relation to the Central Criminal Court of £0.3m, being depreciation charged on additional capital expenditure; partly offset by
 - the removal of £1.245m carried forward from 2015/16 towards the creation of a Cultural Hub.
4. The 2017/18 proposed budget of £59.306m includes an additional £2.7m to continue the work commenced in 2016/17 to stabilise the IT function. This sum was included in the £3.7m provision for IT in the Medium Term Financial Forecast (the other £1m being for Police IT)

5. For the current year, the forecast outturn for this Committee is an underspend of £120,000 (1%), which is largely made up of a number of minor variances across the Chamberlain's local risk budgets.
6. The report also provides a summary of the Committee's approved capital and supplementary revenue budgets, totalling some £38m.

Recommendations

7. The Committee is requested to:
 - a) note the forecast underspend of £120,000 at 31 March 2017 against the Chamberlain's 2016/17 local risk budget;
 - b) review the proposed 2017/18 revenue budget to ensure that it reflects the Committee's objectives and, if so, approve the budget;
 - c) authorise the Chamberlain to revise these budgets to allow for any necessary realignment of funds as set out in paragraph 18; and
 - d) note the approved capital and supplementary revenue budgets.

Main Report

Background

8. The variety and volume of services overseen by the Finance Committee contain a considerable amount of information and some complexity of presentation. The report endeavours to present the information as succinctly and clearly as possible and additional financial details on individual items can be provided on request.
9. The budgets cover expenditure and incomes attributable to the following areas;
 - Chamberlain's Department - the operational services including Cost of Collection (business rates and council tax), Chamberlain's Court, Chamberlain's 'General' (Financial Services, incorporating Internal Audit, City Revenues and Payment & Support Services), City Procurement, IT and Insurance;
 - Director of Community Services – operation of the Gresham Almshouses;
 - The Town Clerk – the Central Criminal Court, the Secondary's Office and Corporate Services (including catering for Committee lunches);
 - The City Surveyor – the Guildhall Complex, Walbrook Wharf and the Mayor's Court;
 - The Remembrancer – the letting of Guildhall areas for private functions and events and the cost of catering in respect of Committee Hospitality; and
 - Private Secretary to the Lord Mayor – the maintenance and running expenses of Mansion House.
10. An overview of the services provided can be found at Annex A.
11. The Committee's corporate budgets, relating primarily to non-property investment incomes, capital charges and financing, contingencies and grants, will be considered with the annual report on the overall City Corporation budgets for its three main funds to be submitted to the Committee in February.

Business Planning Priorities

12. The strategic aims of the Chamberlain's Department are to:
 - **secure sound financial management** by leading on the delivery of medium and long term financial planning and facilitating effective financial management across the City Corporation.
 - **ensure operational excellence** through focussing on the effectiveness of operations to deliver the best possible service at an appropriate cost. This is achieved by investing in the department's technical skills to ensure that all stakeholders can be supported in the delivery of innovative and effective services.
 - **enable transformation across the City Corporation** by embracing change and exploring new ways of working to ensure that appropriately innovative business solutions are provided to partners.

Proposed Revenue Budget for 2017/18

13. The latest 2016/17 and proposed 2017/18 budgets are set out in the table below. Income and favourable variances are presented in brackets. Overall there is an increase of £2.501m between the latest 2016/17 and proposed 2017/18 budgets.

14. The proposed 2017/18 budget includes:

- the final tranche of Service Based Review savings/increased incomes of £620,000. Your committee agreed savings proposals totalling £2.843m for the Chamberlain's Department, which have all now been achieved.
- an inflation allowance of 1% (£287,000).

The 2017/18 proposed budget of £59.306m includes an additional £2.7m to continue the work commenced in 2016/17 to stabilise the IT function. This sum was included in the £3.7m provision for IT in the Medium Term Financial Forecast (the other £1m being for Police IT).

Analysis by Service <i>(please see Annex A for a summary of each service)</i>	Original Budget 2016/17 £'000	Latest Budget 2016/17 £'000	Proposed Budget 2017/18 £'000	Movement (Latest 2016/17 to Original 2017/18) £'000
Cost of Collection	837	831	783	(48)
Chamberlain's Court	156	153	164	11
Gresham	137	176	213	37
Chamberlain's – General	9,008	9,223	8,866	(357)
Chamberlain's – City Procurement	2,700	2,707	2,902	195
Chamberlain's – Insurance	12,665	12,107	12,289	182
Chamberlain's – IT	8,152	10,231	10,647**	416
Central Criminal Court	4,574	4,471	5,082	611
Corporate Services – Town Clerk	477	1,710	465	(1,245)
Secondary's Office	436	465	436	(29)
Mayor's Court	207	121	181	60
Walbrook Wharf	870	873	1,085	212
Guildhall Complex – City Surveyor	13,301	12,455	14,318	1,863
Corporate Services – Remembrancer	283	341	301	(40)
Guildhall Complex - Remembrancer	(505)	(461)	(507)	(46)
Mansion House Premises – Private Secretary	1,783	1,402	2,081	679
Total Net Expenditure	55,081	56,805	59,306	2,501

** Includes £2.7m uplift from original

15. Overall, the proposed 2017/18 revenue budget totals £59.306m, an increase of £2.501m (5.0%) compared with the latest budget of £56.805m for 2016/17. The

majority of this increase can be attributed to the five largest movements in the table above:

- Guildhall Complex – increase in net expenditure of £1.863m, which largely relates to repairs, maintenance and improvements in the Cyclical Works Programme;
- Mansion House Premises – increase in net expenditure of £679,000, which largely relates to a number of repairs, maintenance and improvements projects in the Cyclical Works Programme including main switch panel replacements, lift replacements and internal redecorations;
- Central Criminal Court – increase in net expenditure of £611,000, which largely relates to further repairs, maintenance and improvement projects in the Cyclical Works Programme of £343,000, including the refurbishment of a number of the Courts and increased capital charges of £267,000, being depreciation charged on additional capital expenditure at the Court.
- IT – increase in net expenditure of £416,000, which largely relates to the full-year effect (£804,000) of the 2016/17 uplift of £1.896m (see paragraph 2) to stabilise the IT function and renew out of date infrastructure (making a full-year uplift of £2.7m); partly offset by planned savings.
- Corporate Services – Town Clerks – the removal of one-off budgets carried forward from 2015/16 of £1.245m towards the creation of a ‘Cultural Hub’.

16. A summary staffing statement is set out in the following table, with further detail at Annex C.

Staffing statement	Latest Budget 2016/17		Proposed Budget 2017/18	
	Staffing Full-time equivalent	Estimated cost £'000	Staffing Full-time equivalent	Estimated cost £'000
Chamberlain's ¹	274.8	14,677	291.3	15,613
Town Clerk	99.5	3,856	99.3	3,751
Surveyor	83.0	3,745	83.0	3,691
Remembrancer	12.5	899	13.5	949
Community & Children's Services	0.7	27	0.7	29
TOTAL FINANCE COMMITTEE	470.5	23,204	487.8	24,033

¹The increase in full time equivalent posts reflects that there have been a number of vacancies in the current year, for which provision has been removed from budgets whereas, at this stage, 2017/18 provides for the full establishment.

17. Annex B provides an analysis of the revenue budget between local and central risk categories, between funds and by Chief Officer.

Potential Further Budget Adjustments

18. The provisional nature of the revenue budgets recognises that further revisions may be required to realign funds for:

- central and departmental support service apportionments; and
- decisions of the Resource Allocation Sub Committee in relation to the Additional Works Programme.

Revenue Budget 2016/17

19. For the current year, the forecast outturn for the Chamberlain's local risk (cash limited) budget suggests an underspend of £120,000 (1%).

Approved Capital and Supplementary Revenue Budgets

20. The latest estimated costs of the Committee's approved capital and supplementary revenue projects are summarised in the Table below.

Capital & Supplementary Revenue projects - latest estimated costs								
	Exp. Pre 01/04/16	2016/17	2017/18	2018/19	2019/20	2020/21	Later Years	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CITY FUND								
<u>Recharges between Funds</u>								
Contribution to City's Cash re corporate capital schemes	19,072	675	2,643					22,390
<u>Pre-implementation</u>								
65 Basinghall Street opportunities	7	30						37
<u>Authority to start work granted</u>								
Central Criminal Court	5,663	2,125	119	5,900	3,830	3,949	9,518	31,104
TOTAL CITY FUND	24,742	2,830	2,762	5,900	3,830	3,949	9,518	53,531

Capital & Supplementary Revenue projects - latest estimated costs								
	Exp. Pre 01/04/16	2016/17	2017/18	2018/19	2019/20	2020/21	Later Years	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CITY'S CASH								
<u>Recharges between Funds</u>								
Contribution from other Funds re corporate capital schemes	-19,931	-701	-2,748					-23,380
Guildhall Complex schemes:								
<u>Pre-implementation</u>								
Security enhancements (6 schemes)		56						56
<u>Authority to start work granted</u>								
- Guildhall West Wing staircase		264						264
IT schemes:								
<u>Pre-implementation</u>								
- Unified communications *		32						32
- IT Infrastructure services		55						55
- Joint Network Refresh (WAN)*		15						15
<u>Authority to start work granted</u>								
- Joint Network Refresh (LAN) *	214	153	2,181					2,548
- HR & Payroll system	164	43	37					244
- Open mediated wi-fi		159						159
- Superfast City	204	40						244
- End User device renewal	75	859	2,060					2,994
Other schemes:								
<u>Pre-implementation</u>								
Mansion House security enhancements		3						3
Sheltered Units (Gresham)			1					1
TOTAL CITY'S CASH	-19,274	978	1,531	0	0	0	0	-16,765

* These figures do not include the Police elements of the schemes.

Capital & Supplementary Revenue projects - latest estimated costs								
	Exp. Pre 01/04/16	2016/17	2017/18	2018/19	2019/20	2020/21	Later Years	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
BRIDGE HOUSE ESTATES								
<u>Recharges between Funds</u>								
Contribution to City's Cash re corporate capital schemes	858	26	105					989
TOTAL BRIDGE HOUSE ESTATES	858	26	105	0	0	0	0	989

It should be noted that the above figures exclude the implementation costs of those schemes which have yet to receive authority to start work.

21. Recharges between funds reflect contributions from City Fund and Bridge House Estates towards the cost of corporate Guildhall Complex and IT schemes which are initially borne by City's Cash.
22. Pre-implementation costs comprise feasibility and option appraisal expenditure which has been approved in accordance with the project procedure, prior to authority to start work.
23. The Joint Network Refresh project is currently undergoing a review and costs are likely to change.
24. The costs included for the Central Criminal Court project exclude later phases of the works, which are subject to further Gateway reports.
25. The latest Capital and Supplementary Revenue Project budgets will be presented to the Court of Common Council for formal approval in March 2017.

Appendices

- Annex A – Operational Service Overview.
- Annex B – Finance Committee Summary Budget – by Risk, Fund and Chief Officer.
- Annex C – Staffing Statement.

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OPERATIONAL SERVICE OVERVIEW

Chamberlain

City Fund

Cost of Collection

The Cost of Collection reflects the expenditure incurred in the administration and collection of the Non-Domestic Rates and the Council Tax. As of 4 October 2014 this became a fully in-house service after the contract with Liberata (UK) Ltd expired.

City's Cash

Chamberlain's Court

The main duties of the Chamberlain's Court include assisting the Chamberlain to admit persons to the Freedom of the City; to help in the formation of new Livery Companies; and to maintain the Mansion House Plate Inventory.

Gresham - City Moiety

This includes the City's share of the income from the Royal Exchange, 89/91 Gresham Street and Gresham House annuity. It also shows the City's share of the expenses of running the Gresham Estate.

Gresham - Discretionary Expenditure

This principally consists of the grant to Gresham College, the non-mandatory elements of the Lecturer's fees and administrative costs.

Guildhall Administration

Within Guildhall Administration the Chamberlain's Department provides a wide range of financial and IT services.

The department is organised into the Financial Services Division, Information Technology Division, City Procurement and Internal Audit.

The work of the department (except for Cost of Collection and the Chamberlain's Court which are summarised in the notes above) are explained below.

Chamberlain's Department – General

The range of services provided by the Financial Services Division:-

- revenue and capital budget preparation and financing
- budget monitoring and financial advice
- accounting and final accounts
- business partnering
- financial investment and cash management
- financial planning and technical analysis
- VAT/tax planning
- banking
- capital project appraisal
- financial appraisal of organisations
- Oracle System Team

- revenue collection
- support to corporate governance
- internal audit
- payroll and pension

Chamberlain's Department – City Procurement

City Procurement is a key component in the transformation of how the City procures and pays for the goods and services it needs. City Procurement is responsible for the full requisition to pay cycle, and covers the functions of Category Management, Policy and Compliance, Accounts Payable, Sourcing, Procurement Operations and key Supplier Performance monitoring.

Chamberlain's Department – IT

Following the partnership with Agilisys which began in August 2013 the role of the Information Systems Division of the Chamberlain's Department has changed from a provider to a commissioner of services. The role of the IT Division is now:-

- to manage the delivery of services provided by our suppliers;
- adding value through understanding our customers and the City of London, ensuring requirements are delivered;
- exploring new technology and innovation to maintain a leading edge in technology on behalf of the City of London; and
- working with key stakeholders to drive and enable transformational change within the Corporation.

Chamberlain's Department – Insurance

Part of the Financial Services Division but included in a separate cost centre, the Insurance Section is responsible for undertaking risk assessments and securing the required insurance cover.

Town Clerk

City Fund

Central Criminal Court

The City provides the premises of the Central Criminal Court for the Court Service of the Lord Chancellor's Department and accommodates not only the eighteen courts, but also offices for the List Office for the SE of England, the City of London Police, HM Prison Services, Serco Prisoner Handling Services, Crown Prosecution Service, Probation Service, Treasury Council and the Crown Court Witness Service.

The eighteen Courts are made ready for use on Monday to Friday and also may be required to sit on public holidays and weekends.

The City is responsible for the care of the building and the provision of its facilities which includes the maintenance of the fabric of the Central Criminal Court, its furnishings, fittings and all of the mechanical and electrical equipment, the daily cleaning of the building and the provision of security services.

A proportion of the employee costs and 95% of other running costs are reimbursed by the Lord Chancellor's Department.

City's Cash

Central Criminal Court

This consists of the salaries, pensions and national insurance contributions for the posts of City Recorder and Common Serjeant.

Corporate Services – This includes:

- the cost of catering in respect of Committee lunches;
- the Sheriff's election allowances;
- the cost of Shrieval mementos; and
- a proportion of ward and election expenses.

Secondary's Office

This budget contains the salaries and office expenses of the Secondary's Office at the Central Criminal Court.

City Surveyor

City Fund

Mayors and City of London Court

The provision of the present court, which is an amalgamation of the Mayor's Court and the City of London Court, is covered by the Courts Act 1971. The City Surveyor is responsible for repairing and maintaining the building and its services for use as a court. This is achieved through a combination of direct ordering, and supervision and management of contractors. Occupational issues are dealt with in consultation with the Court Service.

Walbrook Wharf

This budget relates to the operational management of Walbrook Wharf including repairing, maintaining and renewing the building and services.

Guildhall Complex

The Guildhall Manager has overall responsibility for security, facilities and contracted services at the Guildhall complex and is responsible for operating, repairing, maintaining and renewing buildings and services throughout the Guildhall complex. This is achieved through a combination of direct operations, and supervision and management of contractors. The emphasis is on value for money, quality and safety, with precise arrangements being regularly reviewed and refined to optimise performance. Capital projects are undertaken for significant Guildhall complex improvements.

Remembrancer

City's Cash

Corporate Services

This includes the cost of catering in respect of Committee Hospitality Allowances. The purpose is to enable Committees, by means of hospitality, to establish and maintain contact with leading outside organisations that have been or could be of

assistance to the City of London Corporation in its work, and to pay tribute to the past Chairman. These estimates also include expenditure relating to fees for parliamentary work.

Guildhall Complex

This contains the expenditure and income relating to the letting of Guildhall function areas for private events such as banquets, receptions or conferences. The areas available for hire currently are the Great Hall (subject to the concurrence of the Common Council), the Old Library, the Livery Hall, the Crypts, the Print Room, the Chief Commoners Parlour, Guildhall Art Gallery, the Basinghall Suite and occasionally, Guildhall Yard.

As the Guildhall is a Grade 1 Listed Building, use is limited and subject to strict terms and conditions. Permission to hire is granted following Officer recommendation and Member approval. Applications are considered directly by the Policy and Resources Committee for the hire of the Great Hall and by the Chief Commoner and Deputy Chairman for other areas. The Guildhall complex hosts approximately 300 private events per annum and charges are reviewed annually by committee.

Private Secretary to the Lord Mayor

City's Cash

Mansion House Premises

This budget includes the maintenance and running expenses of the Mansion House which is a Grade 1 Listed Building incorporating working offices, function rooms, Mayoral accommodation and staff accommodation. The budget is used for the fabric of the building both internal and external.

Director of Community and Children's Services

City's Cash

Gresham - Mandatory Expenses

This service is part of the Gresham Estates and shows the cost of maintaining the Almshouses and paying the Almsfolk allowances, together with the mandatory element of the City of London Corporation's four Lecturers' fees (£400).

FINANCE COMMITTEE SUMMARY - BY RISK AND FUND				
	Original Budget	Latest Approved Budget	Proposed Budget	Movement
Analysis of Service Expenditure by Risk	2016-17 £'000	2016-17 £'000	2017-18 £'000	2016-17 to 2017-18 £'000
LOCAL RISK (<i>budgets largely within direct control of Chief Officer</i>)				
EXPENDITURE				
Employees	22,446	22,403	23,374	971
Premises Related Expenses (note i)	5,109	5,333	5,107	(226)
Transport Related Expenses	61	61	61	0
Supplies & Services (note ii)	7,103	9,535	8,857	(678)
Total Expenditure	34,719	37,332	37,399	67
INCOME				
Grants, Reimbursements & Contributions (note iii)	(3,579)	(3,417)	(3,463)	(46)
Customer, Client Receipts (note iv)	(2,350)	(2,350)	(2,445)	(95)
Total Income	(5,929)	(5,767)	(5,908)	(141)
TOTAL LOCAL RISK (excl. R&M City Surveyor)	28,790	31,565	31,491	(74)
Repairs & Maintenance (City Surveyor)	4,687	2,657	5,525	2,868
TOTAL LOCAL RISK	33,477	34,222	37,016	2,794
CENTRAL RISK (<i>managed by Chief Officer but outturn can be strongly influenced by factors outside his/her control or are budgets of a corporate nature</i>)				
EXPENDITURE				
Employees	617	801	659	(142)
Premises Related Expenses (note v)	18,573	18,234	19,040	806
Transport Related Expenses (note vi)	85	70	70	0
Supplies & Services (note vii)	3,282	3,833	3,059	(774)
Council Tax reduction scheme	256	256	256	0
Contingency	10	995	10	(985)
Total Expenditure	22,823	24,189	23,094	(1,095)
INCOME				
Government Grants - Collection of NNDR	(1,729)	(1,729)	(1,729)	0
Other Grants, Reimbursements & Contributions (note viii)	(1,812)	(1,733)	(1,733)	0
Customer, Client Receipts (note ix)	(3,503)	(3,495)	(3,505)	(10)
Total Income	(7,044)	(6,957)	(6,967)	(10)
TOTAL CENTRAL RISK	15,779	17,232	16,127	(1,105)
TOTAL EXPENDITURE BEFORE SUPPORT SERVICES AND CAPITAL CHARGES	49,256	51,454	53,143	1,689
CONTINUED ON NEXT PAGE				

Analysis of Service Expenditure by Risk	Original Budget 2016-17 £'000	Latest Approved Budget 2016-17 £'000	Proposed Budget 2017-18 £'000	Movement 2016-17 to 2017-18 £'000
CONTINUED FROM PREVIOUS PAGE				
SUPPORT SERVICES AND CAPITAL CHARGES				
Central Support Services	4,928	4,625	4,809	184
Capital Charges	2,922	3,134	3,430	296
Recharges Within Fund	(2,400)	(2,405)	(2,442)	(37)
Recharges Across Funds	375	(3)	366	369
Total Support Services and Capital Charges	5,825	5,351	6,163	812
TOTAL NET EXPENDITURE	55,081	56,805	59,306	2,501

ANALYSIS BY FUND				
City Fund	6,142	5,930	6,765	835
City's Cash	3,618	4,613	4,026	(587)
Guildhall Administration	45,321	46,262	48,515	2,253
TOTAL NET EXPENDITURE	55,081	56,805	59,306	2,501

ANALYSIS BY CHIEF OFFICER				
The Chamberlain	33,601	35,344	35,753	409
The Town Clerk	5,487	6,646	5,983	(663)
The City Surveyor	14,378	13,449	15,584	2,135
The Remembrancer	(222)	(120)	(206)	(86)
The Private Secretary to the Lord Mayor	1,783	1,402	2,081	679
Director of Community & Children's Services	54	84	111	27
TOTAL NET EXPENDITURE	55,081	56,805	59,306	2,501

Notes

- (i) Premises Related Expenses (local risk) – operational costs of Central Criminal Court, Walbrook Wharf, Guildhall Complex and Mansion House.
- (ii) Supplies and Services (local risk) – equipment, furniture, materials, printing, professional fees, grants, subscriptions, communications and computing including the Agilisys contract.
- (iii) Grants, Reimbursements and Contributions – primarily funding for the Central Criminal Court and the Mayor's Court from Her Majesty's Courts and Tribunals Service.
- (iv) Customer, Client Receipts (local risk) – letting of Guildhall function areas, recovery of court costs, services to London Councils, Chamberlain's Court merchandising, and other fees and charges.
- (v) Premises Related Expenses (central risk) – primarily premises insurance premiums together with the cost of national non domestic rates for the Guildhall Complex and Central Criminal Court.
- (vi) Transport Related Expenses (central risk) – vehicle insurance.
- (vii) Supplies and Services (central risk) – insurances other than premises and transport.
- (viii) Other Grants, Reimbursements and Contributions (central risk) – funding for the Central Criminal Court from Her Majesty's Courts and Tribunals Service.
- (ix) Customer, Client Receipts (central risk) – income received from the letting of Guildhall function areas, insurance commission, dividend income from the City's Reinsurance Captive Company and Gresham Estate income.

Staffing Statement

Staffing statement	Latest Budget 2016/17		Proposed Budget 2017/18	
	Staffing Full-time equivalent	Estimated cost £'000	Staffing Full-time equivalent	Estimated cost £'000
Cost of Collection	34.1	1,329	36.0	1,457
Chamberlain's Court	5.0	181	5.0	182
Chamberlain's – General	138.9	7,634	139.0	7,626
Chamberlain's – City Procurement	51.0	2,261	56.5	2,428
Chamberlain's – Insurance	5.0	273	5.0	279
Chamberlain's – IT	40.8	2,999	49.8	3,641
TOTAL CHAMBERLAIN'S (local risk)	274.8	14,677	291.3	15,613
Central Criminal Court (local risk)	89.2	2,802	90.0	2,841
Central Criminal Court – Judges' Pensions (central risk)	-	200	-	200
Central Criminal Court – Common Serjeant and Recorder (central risk)	2.0	366	2.0	366
Cultural Hub – Programme and Project Director	1.0	145	-	-
Secondary's Office	7.3	343	7.3	344
TOTAL TOWN CLERK	99.5	3,856	99.3	3,751
Walbrook Wharf	3.0	124	3.0	123
Guildhall Complex	80.0	3,621	80.0	3,568
TOTAL SURVEYOR (local risk)	83.0	3,745	83.0	3,691
Corporate Services – Parliamentary	1.0	63	1.0	64
Guildhall Complex (local risk) (Administration & Attendants)	11.5	497	12.5	523
Guildhall Complex (local risk) (Event Related)	-	339		362
TOTAL REMEMBRANCER	12.5	899	13.5	949
Gresham	0.7	27	0.7	29
TOTAL COMMUNITY & CHILDREN'S SERVICES (central risk)	0.7	27	0.7	29
TOTAL FINANCE COMMITTEE	470.5	23,204	487.8	24,033